

### FY20 - FY25 CAPITAL IMPROVEMENT PROGRAM REQUESTS

# A New Era of Neighborhood Investment

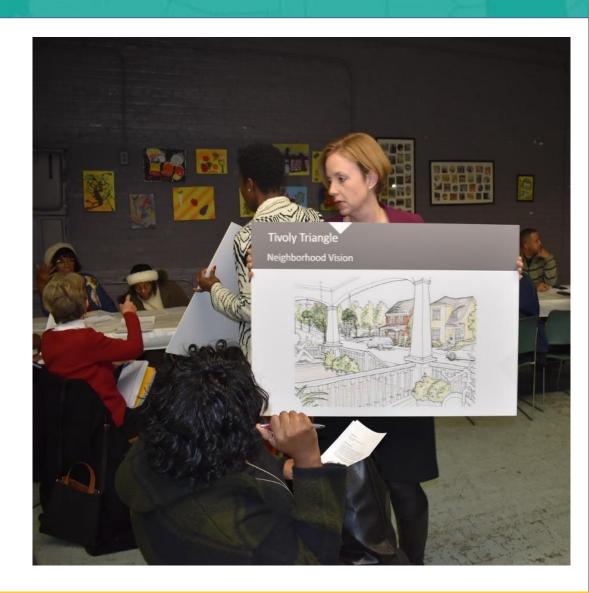
"For me, it's not what the city will look like in two or three years. It's what the city is going to look like over decades and for our children."

- Mayor Catherine E. Pugh, November 29, 2018

## Overview



- Focus on Community Development
- Capital, Capacity, Partnerships
- Long Term Challenges/Opportunities
- Investment Yields Return



### Overview



# Neighborhood Impact Investment Fund

- Multi-million dollar publicprivate targeted investment fund
- Spur development and business growth in disinvested communities
- Funded in part with \$55
  million from City –
  generated from leasing of
  City-owned garages

# **Community Catalyst Grants**

- \$2 Million in Operating support and \$3 Million in Capital support
- Community-based partners
- Neighborhood-driven revitalization efforts
- Building Capacity
- Flexible awards

# Affordable Housing Trust Fund

- Created mechanism to fund the Affordable Housing Trust Fund
- Levy of excise taxes on real estate transactions over \$1 Million
- Provides ultimately \$20 million annually to create and preserve affordable units

## Overview



#### Project C.O.R.E.

- Partnership with State, MSA and DHCD
- \$75 Million invested over four years
- Leveraging Investment
- Focus on half- and wholeblocks of blight
- Demolition and Stabilization

#### **CHOICE Neighborhoods**

- \$30 Million award to replace public housing and ensure neighborhood transformation
- One-for-One replacement
- One of five awards nationwide
- Brand new school

#### **Neighborhood SubCabinet**

- Led by Chief Operating Officer to the Mayor
- Cross-agency coordination
- Increases efficiency, aligns expenditures, engenders urgency, fosters holistic approach

# **Agency Divisions**



#### **EXECUTIVE TEAM**



M. Braverman Commissioner



J. Greene Chief of Operations



**B. Pipik**Chief of Policy & Partnerships



N. Morgan Chief of Staff



T. Hawley
Chief of Strategic Communications

#### **DEPUTY COMMISSIONERS and DIVISIONS**



J. Greene Acting - **DEVELOPMENT** 



E. Booker

HOUSING CODE ENFORCEMENT
& EMERGENCY OPERATIONS



J. Hessler
PERMITS & LITIGATION



S. Janes
RESEARCH &
CONSOLIDATED PLANNING



A. Kennedy
HOMEOWNERSHIP &
NEIGHBORHOOD PRESERVATION



R. Scriber
COMMUNITY SERVICES

#### SENIOR LEADERSHIP



E. Harder Chief Fiscal Officer



S. Chia
Director, Technology & Information



**S. Daboin**Director, Legislative Liaison, Constituent Services



**S. Freed** Senior Advisor to COO

Pending

Director, Human Resources

### Resident Involvement









- HUD Consolidated Plan and Funding Process
- Demolition and Development Project Planning
- Neighborhood Vision Planning
- Coordination with City Agencies
- Ongoing Community Engagement and Availability

# FY19 Operating Budget



	Operatir	ng Budget				
Service	Description	General Funds	Other Funds *	Transfer Credits**	Total FY19 Budget	FTEs
593	Community Support Projects	-	9,077,569		9,077,569	13
504	Before and After Care	158,022			158,022	5
747	Register and License Alarms, Properties and Contractors	571,953			571,953	8
737	Administration - HCD	5,459,425	1,492,687	(389,028)	6,952,112	42
'38	Energy Conservation & Weatherization Services	708,814	3,260,553		3,969,367	9
740	Dawson Center	31,253	394,299		425,552	2
742	Promote Homeownership	268,566	275,175	(332,000)	543,741	7
745	Housing Code Enforcement	14,510,281	410,000	(443,479)	14,920,281	181
748	Affordable Housing	-	600,413		600,413	4
'49	Property Acquisition, Disposition, and Asset Management	3,109,561	-	(1,261,142)	3,109,561	51
'50	Housing Rehabilitation Services	-	3,734,819		3,734,819	30
'51	Building and Zoning Inspections and Permits	6,086,095			6,086,095	73
'52	Community Outreach Services	1,451,345		(100,000)	1,451,345	7
754	Summer Food Service Program	-	3,509,740		3,509,740	1
	Total Operating:	32,355,315	22,755,255	(3,518,69)	55,110,570	433

Capital	udget					
		City Bond	General Fund	HUR	Other	Total
	Total Capital Budget	18,265	2,926	1,625	79,912**	102,728

<sup>\* &</sup>quot;Other Funds" includes various Federal, State, and private Grant sources.

<sup>\*\*</sup> Includes one-time \$55.5M allocation for City garage lease.

## **CIP Accomplishments**



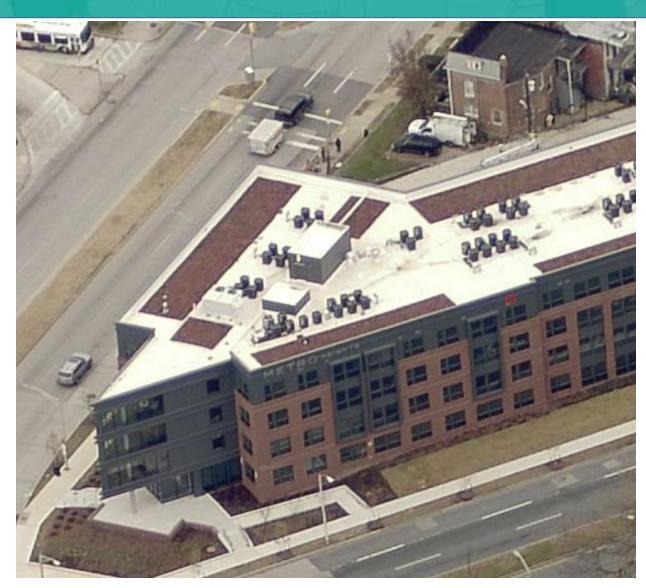
- Providing Quality Affordable Housing
- Addressing Blight
- Building Assets
- Major Redevelopment
- Building Capacity
- Homeownership
- Stabilization

# CIP Accomplishments: PROVIDING QUALITY AFFORDABLE HOUSING



#### Metro Heights at Mondawmin

- 70 units
- \$1.25M HOME
- \$22.4 Total Development Cost
- Low Income Housing Tax
   Credits, State Rental Housing funds, private lending
- Over 11 to 1 Leverage



# CIP Accomplishments: Providing Quality Affordable Housing



### Nearby Investments

- New Shiloh 1
- New Shiloh 2
- NHS Rehabs on Gwynn's Falls
- Nearby Demolition
- Parks and People Headquarters Building
- Park Circle DoT Improvements
- New Druid Park Lake





# CIP Accomplishments: Providing Quality Affordable Housing



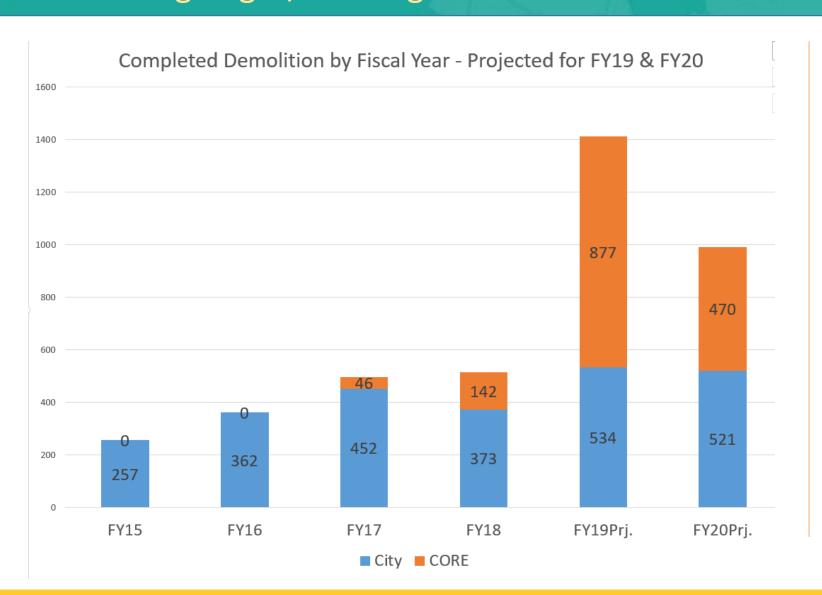


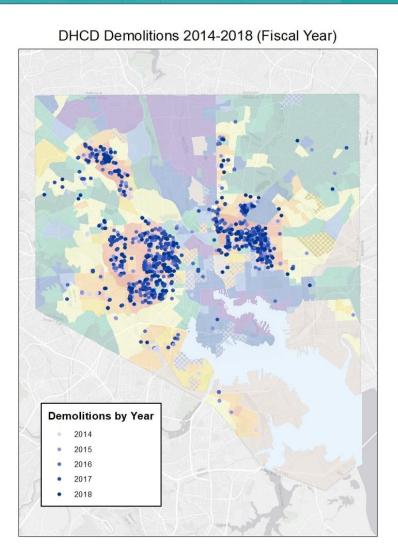
# Metro Heights: Takeaways

- Quality Affordable Housing
- Mixed-Income Outcome
- Multiple DHCD Divisions/ City CIP Contributions
- Critical site Transit-oriented Development
- Great design

# CIP Accomplishments: Addressing Blight/Building Assets







# CIP Accomplishments: Addressing Blight/Building Assets











Smithson Street Demolition

### CIP ACCOMPLISHMENTS:

### Addressing Blight/Building Assets



### Redevelopment of Vacant Buildings

- Historic Upton Request for Proposals
- Minutes from major employers (MICA, University of Maryland Professional Schools, Hospital and BioPark, VA Hospitals)
- Anchored by Heritage Crossing community (260 single-family, attached and detached townhomes)
- City allocated \$1M FY19 and \$1M FY20 for current RFP redevelopment.



800 Block of Edmondson – 10 properties



800 Block of Harlem – 28 properties

# CIP Accomplishments: ADDRESSING BLIGHT/BUILDING ASSETS







1500 McKean Avenue

## Critical Issues/Long Term Needs



- Affordable Housing Needs
- Homeownership Preservation /Blight Prevention
- CIP Commitments Leverage Other Resources
- Blight Remediation
- DHCD Evolution



## FY20 CIP Request



#### City of Baltimore - Fund Summary: Projects by Fiscal Year

IP#	Project Title	City Bond Funds	City General Funds	Revenue Loans	Utility Funds	Federal Funds	State Funds	General Funds (HUR Eligible)	County Grants	Other	Totals
8-002	Emergency Stabilization Program	0	1,500	0	0	0	0	0	0	0	1,500
88-005	Urgent Demolition	1,000	0	0	0	0	0	0	0	0	1,000
88-006	HOME Program	100	0	0	0	9,000	0	0	0	0	9,100
88-012	Whole Block Demolition	5,400	1,400	0	0	0	0	0	0	0	6,800
88-015	Planning & Development Project Manage	0	200	0	0	0	0	0	0	0	200
88-017	Citywide Acquisition and Relocation	100	725	0	0	0	0	0	0	0	825
88-019	Baltimore Homeownership Incentive Pro	2,250	0	0	0	1,000	0	0	0	0	3,250
88-026	Affordable Housing Fund	5,000	0	0	0	0	0	0	0	0	5,000
88-030	CORE: Whole Block and Half Block Demo	0	0	0	0	0	6,000	0	0	0	6,000
88-036	Southeast Baltimore Redevelopment/Cho	500	0	O	0	0	0	0	0	0	500
88-044	Community Catalyst Grants	3,000	Ō	Ō	Ō	Ō	ō	Ō	Ō	2,000	5,000
88-045	Land Management Administration	0	0	0	0	0	0	0	0	900	900
88-046	800 Block of Edmondson Ave	1,000	0	0	0	0	0	0	0	0	1.000
88-052	Housing Upgrades to Benefit Seniors (	0	ō	ō	ō	ō	Ō	Ō	ō	Ō	0
88-053	Baltimore Shines - Low Income Solar P	ō	ō	ō	ō	ō	ō	ō	ō	ō	ō
88-054	Low-Income Mortgage Program	ō	ō	ō	ō	ō	ō	ō	ō	ō	ō
88-055	Park Heights Infrastructure	ō	ō	ō	ō	ō	2.000	ō	ō	ō	2.000
88-056	Johnston Square Infrastructure	ō	ō	ō	ō	ō	500	ō	ō	ō	500
88-057	Small Property Owner Loan Program	ō	ō	ō	ō	ō	0	ō	ō	ō	0
88-058	Southwest Impact Investing Area	ō	ō	ō	ō	ō	ō	ō	ō	ō	ō
88-059	East Impact Investing Area	ō	ō	ō	ō	ō	ō	ō	ō	ō	ō
88-060	West Impact Investment Area	ō	ō	ō	ō	ō	ō	ō	ō	ō	ō
88-061	Enhanced Stabilization	ō	ō	ō	ō	ō	ō	ō	ō	ō	ō
88-926	Coldstream, Homestead & Montebello (C	500	ŏ	ŏ	ō	ō	ŏ	ŏ	ŏ	ŏ	500
88-932	Poppleton Acquisition, Demolition & R	3.000	ŏ	ŏ	ŏ	ŏ	ŏ	ŏ	ŏ	ŏ	3.000
88-933	Uplands Redevelopment (Sites A&B)	0	ō	ō	ō	ō	ō	1,375	ō	ō	1.375
88-935	Healthy Neighborhoods	400	400	ŏ	ŏ	ŏ	ŏ	0	ő	ŏ	800
88-963	Park Heights Redevelopment	0	0	ŏ	ŏ	ŏ	1.992	ŏ	ŏ	ŏ	1,992
88-975	Capital Administration	ō	400	ō	ō	ō	0	ō	ō	ō	400
88-979	East Baltimore Redevelopment	ō	0	ō	ō	ō	5.000	ō	ō	ō	5.000
88-983	Demolition of Blighted Structures	2,500	ŏ	ŏ	ŏ	ŏ	0.000	ŏ	ŏ	ŏ	2,500
88-985	Housing Development	2,000	ŏ	ŏ	ŏ	ŏ	ŏ	ŏ	ŏ	1.000	1.000
88-986	Housing Repair Assistance Programs	ŏ	1.500	ŏ	ŏ	1,500	1.500	ŏ	ŏ	0	4.500
88-989	Loan Repayment	ŏ	00	ŏ	ŏ	1.627	0	ŏ	ŏ	ŏ	1.627
88-996	Land Management - City Owned	750	ŏ	Ö	ŏ	1,027	0	Ö	ŏ	0	750
88	Dept. of Housing & Community Dev.	25,500	6,125	ŏ	ő	13,127	16,992	1,375	ŏ	3,900	67.019
	Dept. of Housing & Community Dev.	20,000	0,123	•	3	10,127	10,002	1,070		5,000	31.013
	Year Total for: 2020	25,500	6,125	0	0	13,127	16,992	1,375	0	3,900	67,019

# \$33M in City resources

City of Baltimore - Fund Summary: Projects by Fiscal Year

		City Bond Funds	City General Funds	Re enue oans	Utility Funds	Federal Funds	State Funds	General Funds (HUR Filiphie)	ounty rants	Other	Totals
588-002	Emergency Stabilization Program	0	1,500	0	0	0	0	0	0	0	1,500
588-005	Urgent Demolition	1,000	0	0	0	0	0	0	0	0	1,000
588-006	HOME Program	100	0	0	0	9,000	0	0	0	0	9,100
588-012	Whole Block Demolition	5,400	1,400	0	0	0	0	0	0	0	6,800
588-015	Planning & Development Project Manage	0	200	0	0	0	0	0	0	0	200
588-017	Citywide Acquisition and Relocation	100	725	0	0	0	0	0	0	0	825
588-019	Baltimore Homeownership Incentive Pro	2,250	0	0	0	1,000	0	0	0	0	3,250
588-026	Affordable Housing Fund	5,000	0	0	0	0	0	0	0	0	5,000
588-030	CORE: Whole Block and Half Block Demo	0	0	0	0	0	6,000	0	0	0	6,000
588-036	Southeast Baltimore Redevelopment/Cho	500	0	0	0	0	0	0	0	0	500
588-044	Community Catalyst Grants	3,000	0	0	0	0	0	0	0	2,000	5,000
588-045	Land Management Administration	0	0	0	0	0	0	0	0	900	900
588-046	800 Block of Edmondson Ave	1,000	0	0	0	0	0	0	0	0	1,000
588-052	Housing Upgrades to Benefit Seniors (	0	0	0	0	0	0	0	0	0	0
588-053	Baltimore Shines - Low Income Solar P	0	0	0	0	0	0	0	0	0	0
588-054	Low-Income Mortgage Program	0	0	0	0	0	0	0	0	0	0
588-055	Park Heights Infrastructure	0	0	0	0	0	2,000	0	0	0	2,000
588-056	Johnston Square Infrastructure	0	0	0	0	0	500	0	0	0	500
588-057	Small Property Owner Loan Program	0	0	0	0	0	0	0	0	0	0
588-058	Southwest Impact Investing Area	0	0	0	0	0	0	0	0	0	0
588-059	East Impact Investing Area	0	0	0	0	0	0	0	0	0	0
588-060	West Impact Investment Area	0	0	0	0	0	0	0	0	0	0
588-061	Enhanced Stabilization	0	0	0	0	0	0	0	0	0	0
588-926	Coldstream, Homestead & Montebello (C	500	0	0	0	0	0	0	0	0	500
588-932	Poppleton Acquisition, Demolition & R	3,000	0	0	0	0	0	1,375	0	0	3,000
588-933 588-935	Uplands Redevelopment (Sites A&B)	400	400	0	0	0	0	1,375	0	0	1,375 800
588-935 588-963	Healthy Neighborhoods Park Heights Redevelopment	400	400	0	Ö	0	1,992	0	0	0	1,992
588-975	Capital Administration	0	400	Ö	Ö	Ö	1,882	0	Ö	0	400
588-979	East Baltimore Redevelopment	Ö	700	0	ő	ő	5,000	0	Ö	0	5,000
588-983	Demolition of Blighted Structures	2.500	ő	0	ŏ	ő	0,000	0	ŏ	0	2,500
588-985	Housing Development	2,000	ő	Ö	ŏ	ŏ	ő	ő	Ö	1.000	1,000
588-986	Housing Repair Assistance Programs	ŏ	1,500	ŏ	ŏ	1,500	1,500	ŏ	ŏ	0	4,500
588-989	Loan Repayment	ŏ	0	ŏ	ŏ	1,627	0	ŏ	ŏ	ŏ	1,627
588-996	Land Management - City Owned	750	ŏ	ŏ	ŏ	0	ŏ	ŏ	ŏ	ŏ	750
588	Dept. of Housing & Community Dev.	25,500	6,125	ō	ō	13,127	16,992	1,375	ō	3,900	67,019
	Year Total for: 2020	25,500	6,125	0	0	13,127	16,992	1,375	0	3,900	67,019

# Affordable Housing: HOME, Bonds. Perkins and Major Projects Homeownership

Baltimore - Fund Summary: Projects by Fiscal Year

PI	us dedicated AHTF revenue.	City Bond Funds	City General Funds	Revenue Loans	Utility Funds	Federal Funds	State Funds	General Funds (HUR Eligible)	County Grants	Other	Totals
588-	002 Emergency Stabilization Program	0	1,500	0	0	0	0	0	0	0	1,500
588-		1,000	0	0	0	0	0	0	0	0	1,000
588-	006 HOME Program	100	0	0	0	9,000	0	0	0	0	9,100
588-		5,400	1,400	0	0	0	0	0	0	0	6,800
588-	015 Planning & Development Project Manage	0	200	0	0	0	0	0	0	0	200
588-		100	725	0	0	0	0	0	0	0	825
588-	019 Baltimore Homeownership Incentive Pro	2,250	0	0	0	1,000	0	0	0	0	3,250
588-		5,000	0	0	0	0	0	0	0	0	5,000
588-	030 CORE: Whole Block and Half Block Demo	0	0	0	0	0	6,000	0	0	0	6,000
588-		500	0	0	0	0	0	0	0	0	500
588-	044 Community Catalyst Grants	3,000	0	0	0	0	0	0	0	2,000	5,000
588-		0	0	0	0	0	0	0	0	900	900
588-		1,000	0	0	0	0	0	0	0	0	1,000
588-	052 Housing Upgrades to Benefit Seniors (	0	0	0	0	0	0	0	0	0	0
588-		0	0	0	0	0	0	0	0	0	0
588-		0	0	0	0	0	0	0	0	0	0
588-		0	0	0	0	0	2,000	0	0	0	2,000
588-		0	0	0	0	0	500	0	0	0	500
588-		0	0	0	0	0	0	0	0	0	0
588-		0	0	0	0	0	0	0	0	0	0
588-		0	0	0	0	0	0	0	0	0	0
588-		0	0	0	0	0	0	0	0	0	0
588-		0	0	0	0	0	0	0	0	0	0
588-		500	0	0	0	0	0	0	0	0	500
588-		3,000	0	0	0	0	0	0	0	0	3,000
588-		0	0	0	0	0	0	1,375	0	0	1,375
588-		400	400	0	0	0	0	0	0	0	800
588-		0	0	0	0	0	1,992	0	0	0	1,992
588-		0	400	0	0	0	0	0	0	0	400
588-	979 East Baltimore Redevelopment	0	0	0	0	0	5,000	0	0	0	5,000
588-	983 Demolition of Blighted Structures	2,500	0	0	0	0	0	0	0	0	2,500
588-		0	0	0	0	0	0	0	0	1,000	1,000
588-		0	1,500	0	0	1,500	1,500	0	0	0	4,500
588-		0	0	0	0	1,627	0	0	0	0	1,627
588-		750	0	0	0	0	0	0	0	0	750
588	Dept. of Housing & Community Dev.	25,500	6,125	0	0	13,127	16,992	1,375	0	3,900	67,019
	Year Total for: 2020	25,500	6,125	0	0	13,127	16,992	1,375	0	3,900	67,019

#### Demolition and Stabilization: \$11.8M City Resources.

City of Baltimore - Fund Summary: Projects by Fiscal Year

	CIP #	Project Title	City Bond Funds	City General Funds	Revenue Loans	Utility Funds	Federal Funds	State Funds	General Funds (HUR Eligible)	County Grants	Othe	Totals
	588-002	Emergency Stabilization Program	0	1,500	0	0	0	0	0	0	0	1,500
-5	588-005	Urgent Demolition	1,000	0	0	0	0	0	0	0	0	1,000
	588-006	HOME Program	100	0	0	0	9,000	0	0	0	0	9,100
	588-012	Whole Block Demolition	5,400	1,400	0	0	0	0	0	0	0	6,800
	588-015	Planning & Development Project Manage	0	200	0	0	0	0	0	0	0	200
	588-017	Citywide Acquisition and Relocation	100	725	0	0	0	0	0	0	0	825
	588-019	Baltimore Homeownership Incentive Pro	2,250	0	0	0	1,000	0	0	0	0	3,250
	588-026	Affordable Housing Fund	5,000	0	0	0	0	0	0	0	0	5,000
	588-030	CORE: Whole Block and Half Block Demo	0	0	0	0	0	6,000	0	0	0	6,000
	588-036	Southeast Baltimore Redevelopment/Cho	500	0	0	0	0	0	0	0	0	500
	588-044	Community Catalyst Grants	3,000	0	0	0	0	0	0	0	2,000	5,000
	588-045	Land Management Administration	0	0	0	0	0	0	0	0	900	900
	588-046	800 Block of Edmondson Ave	1,000	0	0	0	0	0	0	0	0	1,000
	588-052	Housing Upgrades to Benefit Seniors (	0	0	0	0	0	0	0	0	0	0
	588-053	Baltimore Shines - Low Income Solar P	0	0	0	0	0	0	0	0	0	0
	588-054	Low-Income Mortgage Program	0	0	0	0	0	0	0	0	0	0
-	588-055	Park Heights Infrastructure	0	0	0	0	0	2,000	0	0	0	2,000
	588-056	Johnston Square Infrastructure	0	0	0	0	0	500	0	0	0	500
	588-057	Small Property Owner Loan Program	0	0	0	0	0	0	0	0	0	0
	588-058	Southwest Impact Investing Area	0	0	0	0	0	0	0	0	0	0
	588-059	East Impact Investing Area	0	0	0	0	0	0	0	0	0	0
	588-060	West Impact Investment Area	0	0	0	0	0	0	0	0	0	0
	588-061	Enhanced Stabilization	0	0	0	0	0	0	0	0	0	0
10	588-926	Coldstream, Homestead & Montebello (C	500	0	0	0	0	0	0	0	0	500
	588-932	Poppleton Acquisition, Demolition & R	3,000	0	0	0	0	0	0	0	0	3,000
	588-933	Uplands Redevelopment (Sites A&B)	0	0	0	0	0	0	1,375	0	0	1,375
	588-935	Healthy Neighborhoods	400	400 0	0	0	0	1 000	0	0	0	800
	588-963	Park Heights Redevelopment	0	400	0	0	0	1,992 0	0	0	0	1,992 400
$\wedge$	588-975	Capital Administration	0	400	0	0	0	5,000	0	0	0	5,000
	588-979	East Baltimore Redevelopment	2,500	0	0	0	0	0,000	0	0	0	2,500
	58-983	Demolition of Blighted Structures		0	0	0	0	0	0	0	1.000	
	588-985	Housing Development	0	1.500	0	0	1.500	1.500	0	0	1,000	1,000
	588-986	Housing Repair Assistance Programs	0		0	0	1,627	1,500	0	0	0	4,500 1,627
	588-989	Loan Repayment City Owned	750	0	0	0	1,027	0	0	0	0	750
	588-996	Land Management - City Owned		6,125	0	0	13,127	_	1,375	0	3,900	67,019
	588	Dept. of Housing & Community Dev.	25,500	6,123	0	U	13,127	16,992	1,373	U	3,500	67,013
		Year Total for: 2020	25,500	6,125	0	0	13,127	16,992	1,375	0	3,900	67,019

# *Homeownership*: \$4.8M City Resources.

#### City of Baltimore - Fund Summary: Projects by Fiscal Year

CIP#	Project Title	City Bond Funds	City General Funds	Revenue Loans	Utility Funds	Federal Funds	State Funds	General Funds (HUR Eligible)	County Grants	Othel	Totals
588-002	Emergency Stabilization Program	0	1,500	0	0	0	0	0	0	0	1,500
588-005	Urgent Demolition	1,000	0	0	0	0	0	0	0	0	1,000
588-006	HOME Program	100	0	0	0	9,000	0	0	0	0	9,100
588-012	Whole Block Demolition	5,400	1,400	0	0	0	0	0	0	0	6,800
588-015	Planning & Development Project Manage	0	200	0	0	0	0	0	0	0	200
588-017	Citywide Acquisition and Relocation	100	725	0	0	0	0	0	0	0	825
588-019	Baltimore Homeownership Incentive Pro	2,250	0	0	0	1,000	0	0	0	0	3,250
588-026	Affordable Housing Fund	5,000	0	0	0	0	0	0	0	0	5,000
588-030	CORE: Whole Block and Half Block Demo	0	0	0	0	0	6,000	0	0	0	6,000
588-036	Southeast Baltimore Redevelopment/Cho	500	0	0	0	0	0	0	0	0	500
588-044	Community Catalyst Grants	3,000	0	0	0	0	0	0	0	2,000	5,000
588-045	Land Management Administration	0	0	0	0	0	0	0	0	900	900
588-046	800 Block of Edmondson Ave	1,000	0	0	0	0	0	0	0	0	1,000
588-052	Housing Upgrades to Benefit Seniors (	0	0	0	0	0	0	0	0	0	0
588-053	Baltimore Shines - Low Income Solar P	0	0	0	0	0	0	0	0	0	0
588-054	Low-Income Mortgage Program	0	0	0	0	0	0	0	0	0	0
588-055	Park Heights Infrastructure	0	0	0	0	0	2,000	0	0	0	2,000
588-056	Johnston Square Infrastructure	0	0	0	0	0	500	0	0	0	500
588-057	Small Property Owner Loan Program	0	0	0	0	0	0	0	0	0	0
588-058	Southwest Impact Investing Area	0	0	0	0	0	0	0	0	0	0
588-059	East Impact Investing Area	0	0	0	0	0	0	0	0	0	0
588-060	West Impact Investment Area	0	0	0	0	0	0	0	0	0	0
588-061	Enhanced Stabilization	0	0	0	0	0	0	0	0	0	0
588-926	Coldstream, Homestead & Montebello (C	500	0	0	0	0	0	0	0	0	500
588-932	Poppleton Acquisition, Demolition & R	3,000	0	0	0	0	0	0	0	0	3,000
588-933	Uplands Redevelopment (Sites A&B)	0	0	0	0	0	0	1,375	0	0	1,375
588-935	Healthy Neighborhoods	400	400	0	0	0	0	0	0	0	800
588-963	Park Heights Redevelopment	0	0	0	0	0	1,992	0	0	0	1,992
588-975	Capital Administration	0	400	0	0	0	0	0	0	0	400
588-979	East Baltimore Redevelopment	0	0	0	0	0	5,000	0	0	0	5,000
588-983	Demolition of Blighted Structures	2,500	0	0	0	0	0	0	0	0	2,500
588-985	Housing Development	0	0	0	0	0	0	0	0	1,000	1,000
588-986	Housing Repair Assistance Programs	0	1,500	0	0	1,500	1,500	0	0	0	4,500
588-989	Loan Repayment	0	0	0	0	1,627	0	0	0	0	1,627
588-996	Land Management - City Owned	750	0	0	0	0	0	0	0	0	750
588	Dept. of Housing & Community Dev.	25,500	6,125	0	0	13,127	16,992	1,375	0	3,900	67,019
	Year Total for: 2020	25,500	6,125	0	0	13,127	16,992	1,375	0	3,900	67,019

#### Major Projects: \$6.375M City Resources.

#### City of Baltimore - Fund Summary: Projects by Fiscal Year

	CIP#	Project Title	City Bond Funds	City General Funds	Revenue Loans	Utility Funds	Federal Funds	State Funds	General Funds (HUR Eligible)	County Grants	Other	Totals
	588-002	Emergency Stabilization Program	0	1,500	0	0	0	0	0	0	0	1,500
	588-005	Urgent Demolition	1,000	0	0	0	0	0	0	0	0	1,000
	588-006	HOME Program	100	0	0	0	9,000	0	0	0	0	9,100
	588-012	Whole Block Demolition	5,400	1,400	0	0	0	0	0	0	0	6,800
	588-015	Planning & Development Project Manage	0	200	0	0	0	0	0	0	0	200
	588-017	Citywide Acquisition and Relocation	100	725	0	0	0	0	0	0	0	825
	588-019	Baltimore Homeownership Incentive Pro	2,250	0	0	0	1,000	0	0	0	0	3,250
	588-026	Affordable Housing Fund	5,000	0	0	0	0	0	0	0	0	5,000
	588-030	CORE: Whole Block and Half Block Demo	0	0	0	0	0	6,000	0	0	0	6,000
	588-036	Southeast Baltimore Redevelopment/Cho	500	0	0	0	0	0	0	0	0	500
	588-044	Community Catalyst Grants	3,000	0	0	0	0	0	0	0	2,000	5,000
	588-045	Land Management Administration	0	0	0	0	0	0	0	0	900	900
	588-046	800 Block of Edmondson Ave	1,000	0	0	0	0	0	0	0	0	1,000
	588-052	Housing Upgrades to Benefit Seniors (	0	0	0	0	0	0	0	0	0	0
	588-053	Baltimore Shines - Low Income Solar P	0	0	0	0	0	0	0	0	0	0
6	588-054	Low-Income Mortgage Program	0	0	0	0	0	0	0	0	0	0
	588-055	Park Heights Infrastructure	0	0	0	0	0	2,000	0	0	0	2,000
	588-056	Johnston Square Infrastructure	0	0	0	0	0	500	0	0	0	500
	588-057	Small Property Owner Loan Program	0	0	0	0	0	0	0	0	0	0
	588-058	Southwest Impact Investing Area	0	0	0	0	0	0	0	0	0	0
•	588-059	East Impact Investing Area	0	0	0	0	0	0	0	0	0	0
N.	588-060	West Impact Investment Area	0	0	0	0	0	0	0	0	0	0
	588-061	Enhanced Stabilization	0	0	0	0	0	0	0	0	0	0
	588-926	Coldstream, Homestead & Montebello (C	500	0	0	0	0	0	0	0	0	500
	588-932	Poppleton Acquisition, Demolition & R	3,000	0	0	0	0	0	0	0	0	3,000
	588-933	Uplands Redevelopment (Sites A&B)	0	0	0	0	0	0	1,375	0	0	1,375
	588-935	Healthy Neighborhoods	400	400	0	0	0	0	0	0	0	800
	588-963	Park Heights Redevelopment	0	0	0	0	0	1,992	0	0	0	1,992
	588-975	Capital Administration	0	400	0	0	0	0	0	0	0	400
	588-979	East Baltimore Redevelopment	0	0	0	0	0	5,000	0	0	0	5,000
9	588-983	Demolition of Blighted Structures	2,500	0	0	0	0	0	0	0	0	2,500
	588-985	Housing Development	0	0	0	0	0	0	0	0	1,000	1,000
	588-986	Housing Repair Assistance Programs	0	1,500	0	0	1,500	1,500	0	0	0	4,500
	588-989	Loan Repayment	0	0	0	0	1,627	0	0	0	0	1,627
	588-996	Land Management - City Owned	750	0	0	0	0	0	0	0	0	750
	588	Dept. of Housing & Community Dev.	25,500	6,125	0	0	13,127	16,992	1,375	0	3,900	67,019
Z		Year Total for: 2020	25,500	6,125	0	0	13,127	16,992	1,375	0	3,900	67,019

## **CIP Requests**

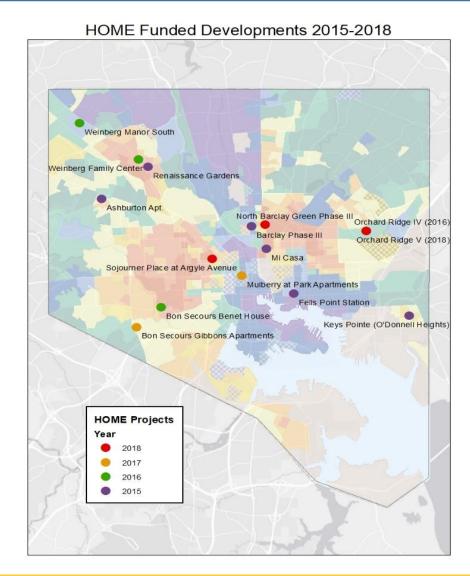


- Providing Quality Affordable Housing
- Addressing Blight
- Building Assets
- Major Redevelopment
- Building Capacity
- Homeownership
- Stabilization

## Project Highlights: HOME Program



588-006 HOME Program	FY19	FY20	FY21	FY22	FY23	FY24	FY25
590 Federal Funds	\$2500K	\$9000K	\$4000K	4000K	4000K	4000K	4000K
100 General Obligation Bonds	\$100K	\$100K	\$100K	\$100K	\$100K	\$100K	\$100K



# Project Highlights: Providing Quality Affordable Housing



### **Greenmount Chase Apartments**

- \$2M HOME funds.
- Significant contributions from partners at the State of Maryland and Weinberg Foundation.
- Total development cost:\$16.4M.
- 8:1 leverage ratio on the HOME dollars.



GREENMOUNT + CHASE PERSPECTIVE



# Project Highlights: Providing Quality Affordable Housing











# CIP Accomplishments: Providing Quality Affordable Housing



### **Nearby Investments**

- New and Expanded Ambrose Kennedy Park
- Rehabs for Homeownership on Homewood, Brentwood, Biddle
- HABC Rehabs on Preston
- Public/Private Fields by St Francis
- Demolition on Mura
- Greening along Hoffman
- Lilian Jones Apartments
- Public Safety with BPD









Rendering of fields by St. Francis







# Greenmount Chase: Takeaways

- Neighborhood-wide investment
- Quality Affordable Housing
- Multiple DHCD Divisions/ City CIP Contributions
- Neighborhood plan with local partners
- Community Amenities/Park
- Leveraging other resources

## Project Highlights: Major Redevelopment



#### Perkins Somerset Oldtown

#### Housing:

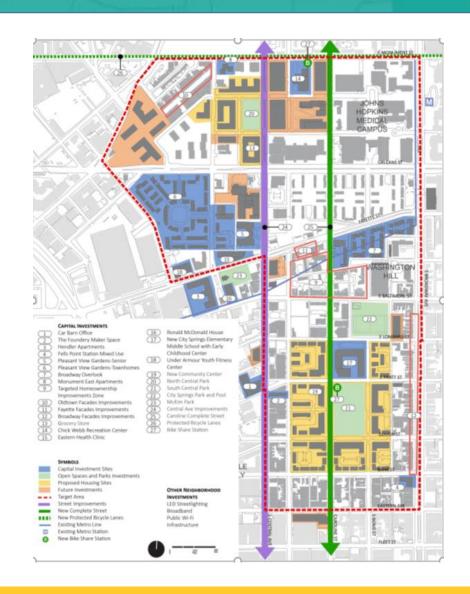
- 652 Public Housing replacement units
- <sup>-</sup> 276 Low Income Housing Tax Credit units
- <sup>-</sup> 417 Market Rate units

#### • Neighborhood:

- New parks, streets improvements
- New City Springs Elementary School.

### • People: A comprehensive human services plan

- increase family economic self-sufficiency
- improve educational outcomes over the long term.



### PROJECT HIGHLIGHTS:

Major Redevelopment









### **Perkins Somerset Oldtown**

588-036 Southeast Baltimore Redevelopment	To Date	FY20	FY21	FY22	FY23	FY24	FY25
100 General Obligation Bonds	\$0	\$500K	\$500K	\$500K	\$500K	\$500K	\$500K
800 General Funds (HUR)	\$500K	\$0	\$0	\$0	\$0	\$0	\$0

### Project Highlights: Major Redevelopment



#### **Perkins Somerset Oldtown**

Transform Perkins Homes and the surrounding community into a *Community* of *Choice*, that is inviting, promotes resident pride and unity among neighbors, and is integrated into the surrounding area.



## Project Highlights: Building Capacity



## **Community Catalyst Grants**

- Locally Driven Community Development
- \$2M Operating Funds
  - 96 Submissions received!
  - Review underway
- \$3M Capital Funds
  - RFP issued in coming weeks
- Technical Assistance
- Strong Community Partners are Essential

#### **COMMUNITY CATALYST GRANTS**

#### **OPERATING FUNDS**



**FUNDING GUIDELINES & APPLICATION** 

### Project Highlights: Homeownership

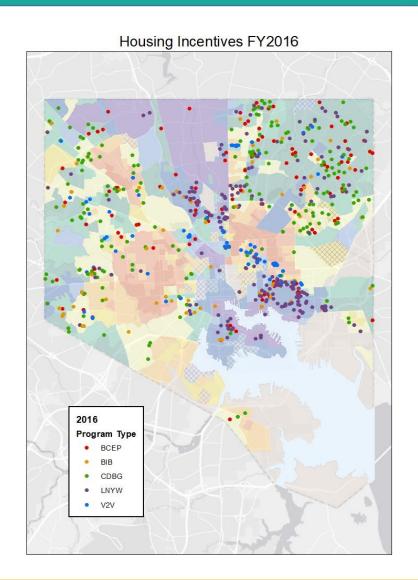


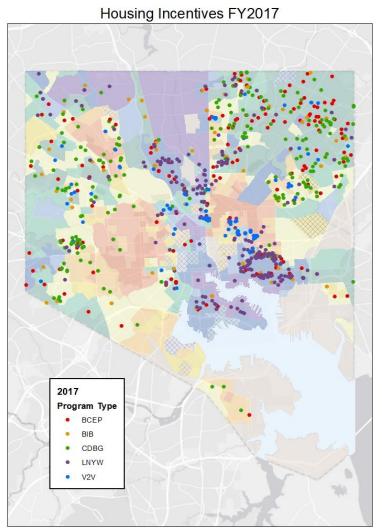


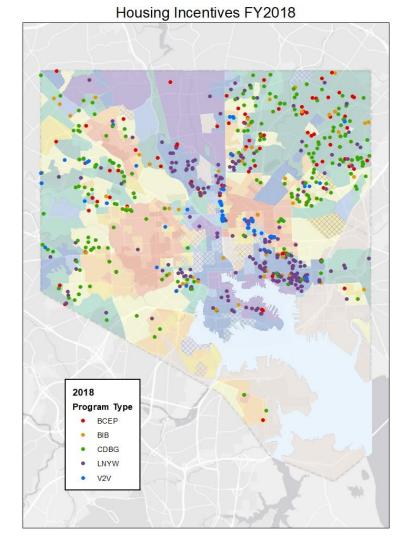
- Housing Repair and Assistance Programs are key to blight prevention and affordable housing preservation
- Assist existing homeowners in neighborhoods
- Flexible capital dollars leveraged Lead Hazard, and Federal and State
   Weatherization funding

## Project Highlights: Homeownership





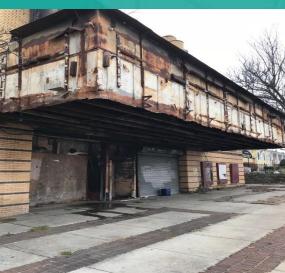




### Project Highlights: Stabilization











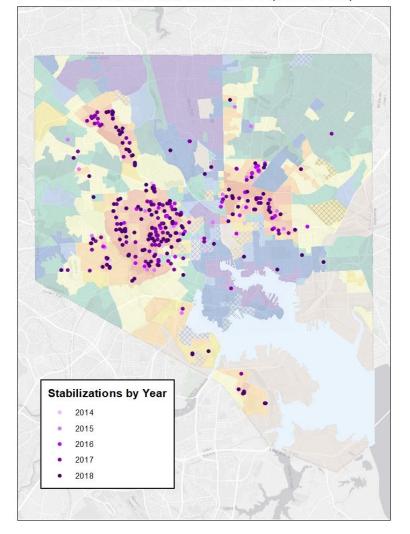
- Alternative to demolition
- High inherent historic or architectural value
- Can damage adjoining properties
- Faces potential collapse;
- Has planned near- or mid-term prospects for profitable rehabilitation

## **CIP Request: Stabilization**



588-002  Urgent Needs –  Stabilization Program	FY19	FY20 Request
Fund Source 100 General Obligation Bonds	\$ 750	\$ 1000

#### DHCD Stabilizations 2014-2018 (Fiscal Year)





NEW ERA OF NEIGHBORHOOD INVESTMENT