

CAPITAL IMPROVEMENT PROGRAM OVERVIEW

January 9, 2025



New Team Members

Shakia Word

- Mayoralty
- HCD
- DGS
- DOT

Nelson Vasconcelos

- Schools
- BDC
- DPW
- BCIT
- BCRP

Eli Pousson

- Adaptive
- Data
- Reports

Hiring CIP Supervisor



Capital Improvement Program Overview

- By City Charter, the Planning Commission must submit a recommendation for the six-year Capital Improvement Program (CIP) to the Board of Estimates
- The budget year of the CIP becomes the basis for the capital component of the Ordinance of Estimates, adopted by City Council
- The six-year CIP begins again each year.



Capital Project Requirements

The BOE policy for a Capital Improvement is:

- A physical betterment or improvement and any preliminary studies relative thereto
- A Capital Improvement is NOT:
 - Improvements costing less than \$50,000,
 - Vehicular equipment,
 - Repairs or maintenance costing less than \$100,000 or emergency in nature, and
 - Salaries other than those which are capitalized as part of the cost of the project



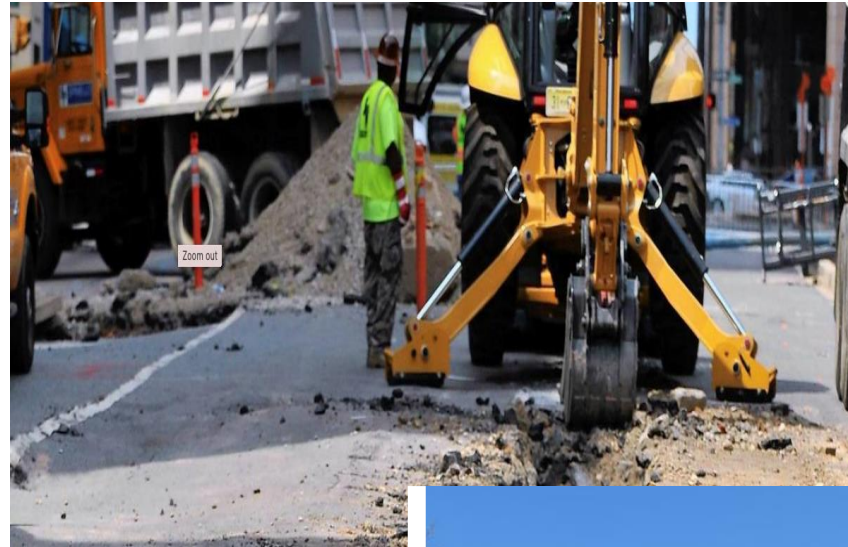
Participating Agencies

- Department of Public Works
- Department of Transportation
- Baltimore City Schools*
- Baltimore City Information Technology
- Housing & Community Development
- Baltimore Development Corporation
- Department of Recreation and Parks
- Department of General Services, on behalf of:
 - City office buildings
 - Health & senior centers
 - Libraries
 - Service centers
 - Convention center
 - Fire & police stations
 - Other city buildings

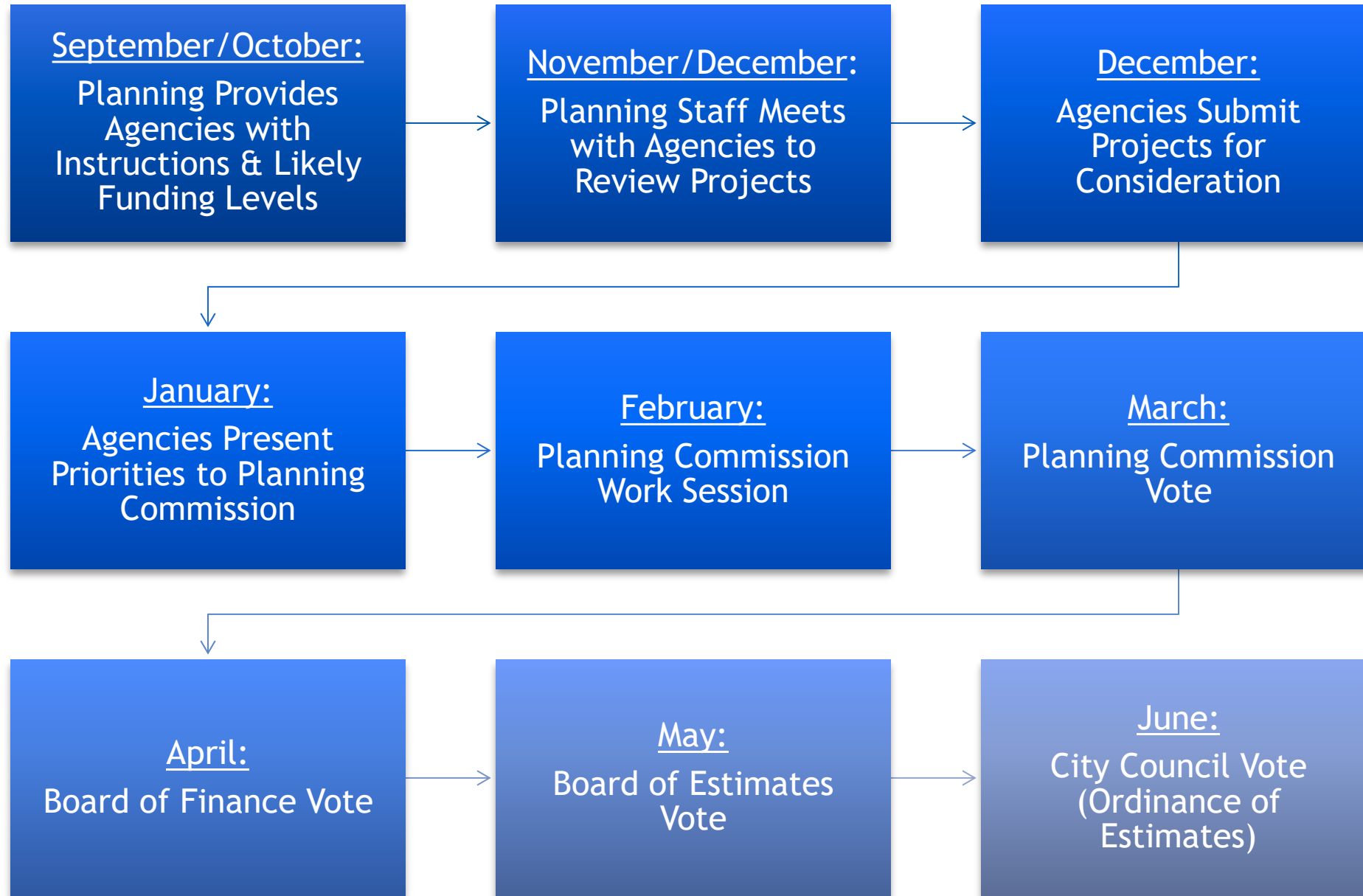


Examples of Capital Projects

- Bridges
- Resurfacing & Bike Lanes
- Sidewalks
- Major Software Systems
- Cultural Attractions
- Schools
- Libraries
- Municipal Buildings
- Police & Fire Stations
- Senior Centers
- Recreation Centers
- Water/Sewer Pipes
- Treatment Plants
- Pumping Stations
- Demolition
- Housing Redevelopment
- Public Markets



Process - Formulating Recommendations



Agency Presentations

- January 9, 2025
- January 16, 2025

Planning Commission Work Session

- February 27, 2025

Planning Commission Vote

- March 13, 2025



New for FY26-31

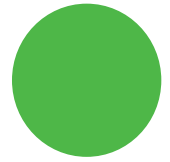
- Started planning process for FY26-31 with prior year's approved CIP
- Will be able to report on what changed and provide short explanation of why the change was made (change in cost estimate, change in priority, etc.)
- Budgeting by project phase (design, construction, other)
- Funding all of one phase in a single fiscal year rather than spreading funding over multiple years
- Focusing the capital budget on state of good repair, but reserving funds for “special projects”



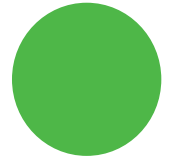
- Distinguishing between projects and programs
- Requesting different data points for projects vs programs
 - Projects: Cost estimates by phase, location
 - Programs: Optimal annual funding level
- Requiring agencies to have grant worktag in place to request State or Federal funds for budget year



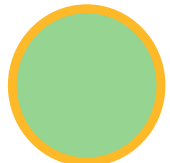
PROJECT ACCOUNTING PROGRESS



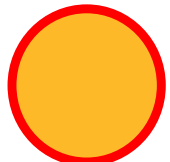
1. Correct hierarchies, cost centers, other work tags



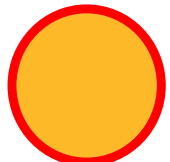
2. Restore pre-2009 appropriations



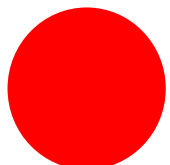
3. Correct revenue categories



4. Consolidate multiple PRJs for the same project



5. Implement appropriations worktags & funding sources rules



6. Clean up old appropriations and close out projects



SUMMER 2025 GOALS

1. Report on project balances by revenue category
2. Re-allocate prior funding according to priorities
3. Revise Transfer Process
4. Revise data entry process for CIP Requests to make data entry easier, review easier, and ensure more complete data



[FY2026-2031 Agency Requests by Project](#)

[FY2026-2031 Agency Requests by Revenue Category](#)

FY2026-2031 Agency Request Details

FY2026-2031 Agency Requests vs FY2025-2030 BOE
Recommendations



Why is this project a priority?

- **Legal Mandate:** Is this project required by a state, federal, or local law?
- **Equity:** Does this address a gap in outcomes based on race, religion, gender, sexual orientation, or income?
- **Health and Safety:** Is there an immediate or long-term health or safety benefit?
- **Asset Condition:** What is the condition of the building or infrastructure?
- **Return on Investment:** Will this increase tax revenue, reduce costs to the City, or leverage other funds?
- **Environmental Impact:** Will the project improve air or water quality or reduce greenhouse gas emissions?
- **Efficiency and Effectiveness:** Is this the most cost-effective solution? Is it coordinated with other projects to increase impact? What is the problem the agency is trying to solve? Does the project successfully solve the problem? Are there other solutions that might solve the problem in a more creative and/or cost-effective way?

