

# CAPITAL IMPROVEMENT PROGRAM

FY23-28 Outlook and Overview



## Capital Project Requirements

The Board of Estimates (BOE) policy for a Capital Improvement is:

- A physical betterment or improvement and any preliminary studies relative thereto
- A Capital Improvement is NOT:
  - Improvements costing less than \$50,000,
  - Vehicular equipment,
  - Repairs or maintenance costing less than \$100,000 or emergency in nature, and
  - Salaries other than those which are capitalized as part of the cost of the project



- By City Charter, the Planning Commission must submit a recommendation for the six-year Capital Improvement Program (CIP) to the Board of Estimates
- The budget year of the CIP becomes the basis for the capital component of the Ordinance of Estimates, adopted by City Council
- The six-year CIP begins again each year.



## Budget Preparation - Who is Responsible?

### Department of Finance

Tax Rates, Debt Levels, Big-Picture Financial Planning

Dept. of Finance/ Bureau of  
Budget & Management  
Research

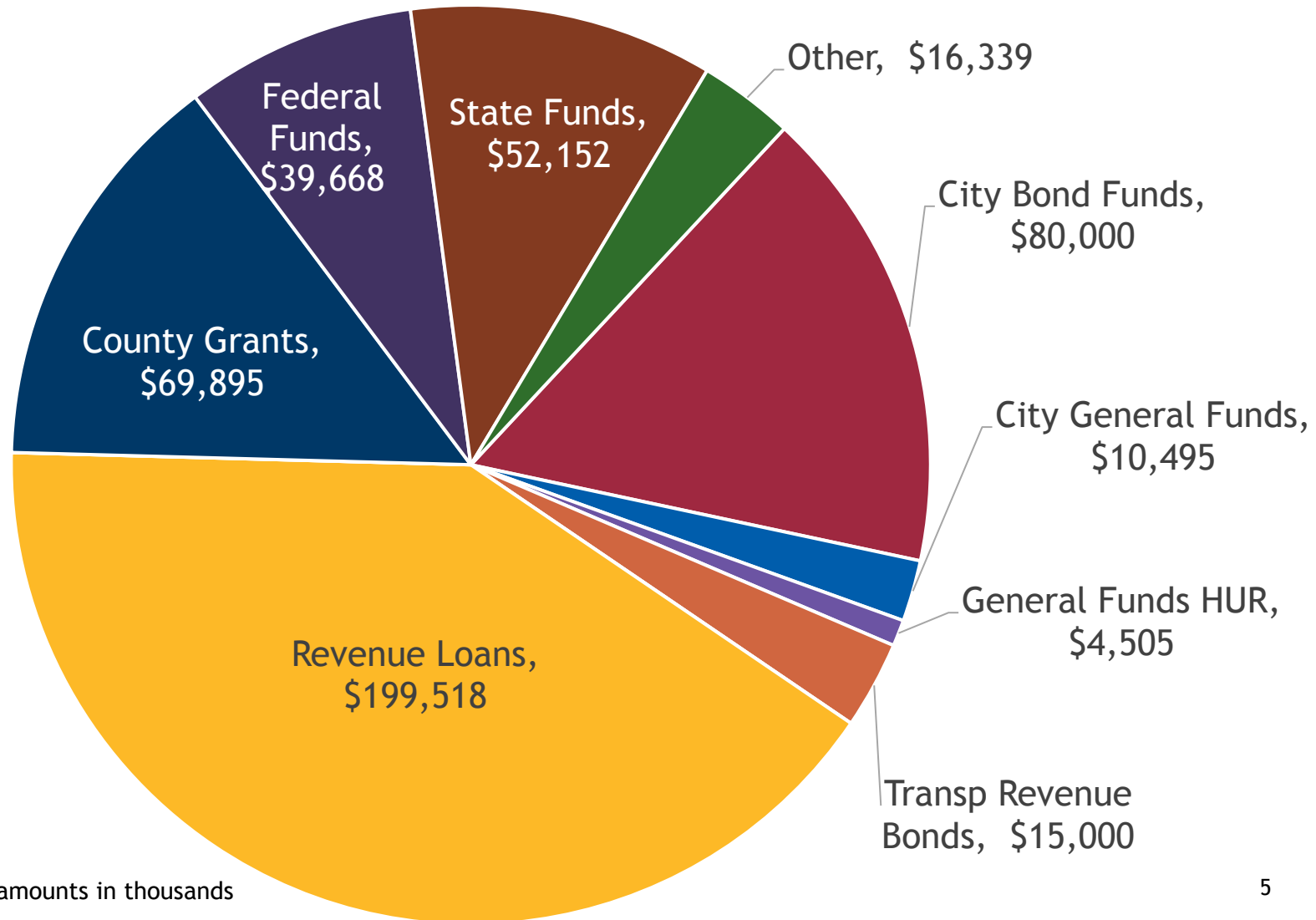
Operating Budget Preparation

Dept. of Planning  
Capital Budget Preparation



# FY22 Recommended Capital Budget by Fund Source

## FY22 Capital Budget by Fund Source



\*amounts in thousands



## FY22 Recommended Funding by Agency

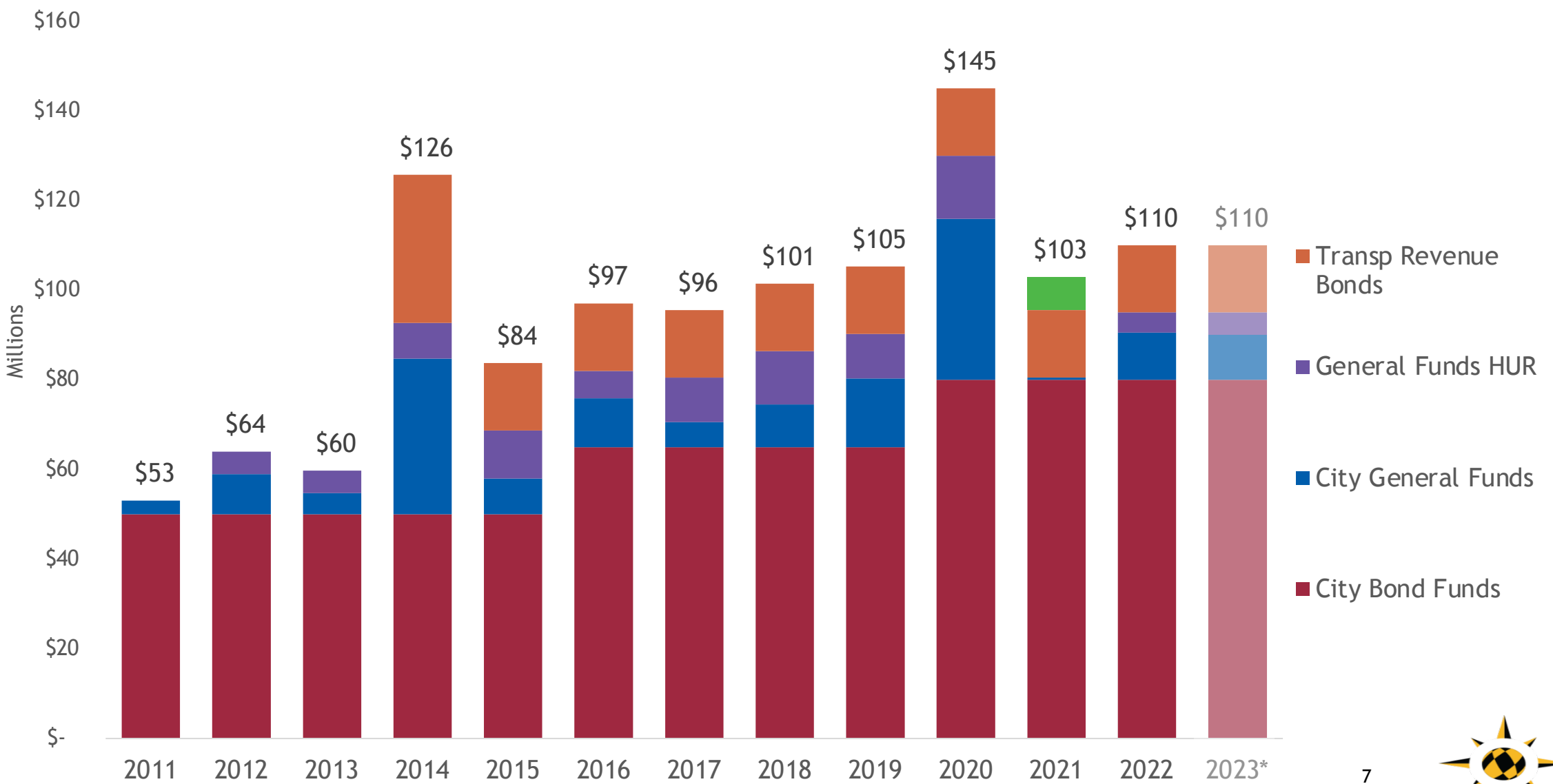
Agency	General Fund Backed Sources	All Sources
Department of Public Works - Utilities	\$ -	\$ 274,413
Department of Transportation	\$ 28,155	\$ 74,717
Department of Housing and Community Development	\$ 21,950	\$ 45,408
Baltimore City Public Schools	\$ 19,000	\$ 19,000
Department of Recreation and Parks	\$ 11,400	\$ 32,250
Department of General Services	\$ 9,950	\$ 11,650
Baltimore City Information Technology	\$ 7,000	\$ 7,000
Department of Public Works - Solid Waste	\$ 4,800	\$ 4,800
Baltimore Development Corporation	\$ 3,750	\$ 10,850
Mayoralty and Planning	\$ 2,795	\$ 6,284
Enoch Pratt Free Library	\$ 1,200	\$ 1,200
<b>Total</b>	<b>\$ 110,000</b>	<b>\$ 487,572</b>

\*amounts in \$ thousands

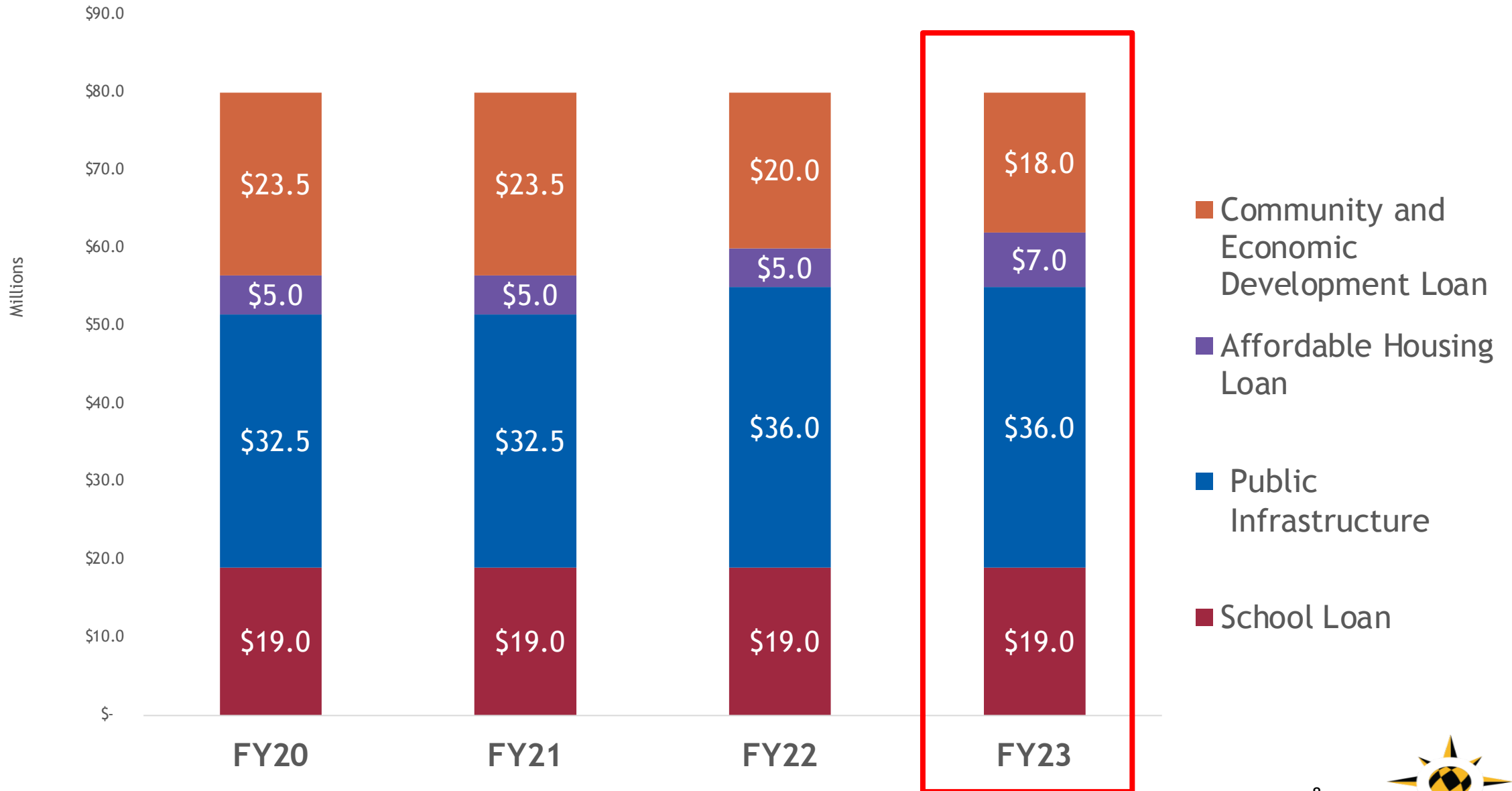


# Capital Budget Fund Source Trends - General Fund-Backed Sources

FY 2011 - FY 2023\* (Projected)



# Loan Authorization Guides GO Bond Programming





## Estimated Deferred Capital Needs for City Infrastructure\* (FY20)

Agency	Total
Information Technology	\$135,000,000
Public Works (Solid Waste)	\$179,000,000
Recreation and Parks	\$261,000,000
General Services	\$629,000,000
Transportation	\$1,500,000,000
<b>TOTAL</b>	<b>\$2,704,000,000</b>

\*Amount needed to achieve a state of good repair



## FY 2023 - 2028 Schedule

Date	Milestone
August 25, 2021	Public Information & Listening Session
October 7, 2021	Planning Commission Review & Approval of City Schools CIP Request
November 18, 2021	Planning Commission Vote on Loan Authorization
December 2021	Agency Project Requests Due
<b>January 6 &amp; 13, 2022</b>	<b>Agencies Brief Planning Commission</b>
March 3, 2022	Initial Recommendations to Planning Commission (Work Session)
March 17, 2022	Planning Commission Vote on FY23-28 Recommendations
April 2022 (TBD)	BOE Taxpayer Night
April 25, 2022	Board of Finance Review
May 2022 (TBD)	Board of Estimates Review
May 2022 (TBD)	City Council Taxpayer Night
June 2022 (TBD)	City Council Budget Hearings & Vote

## FY23 THINGS TO LOOK FOR



### Level 1 Review - Initial Screening

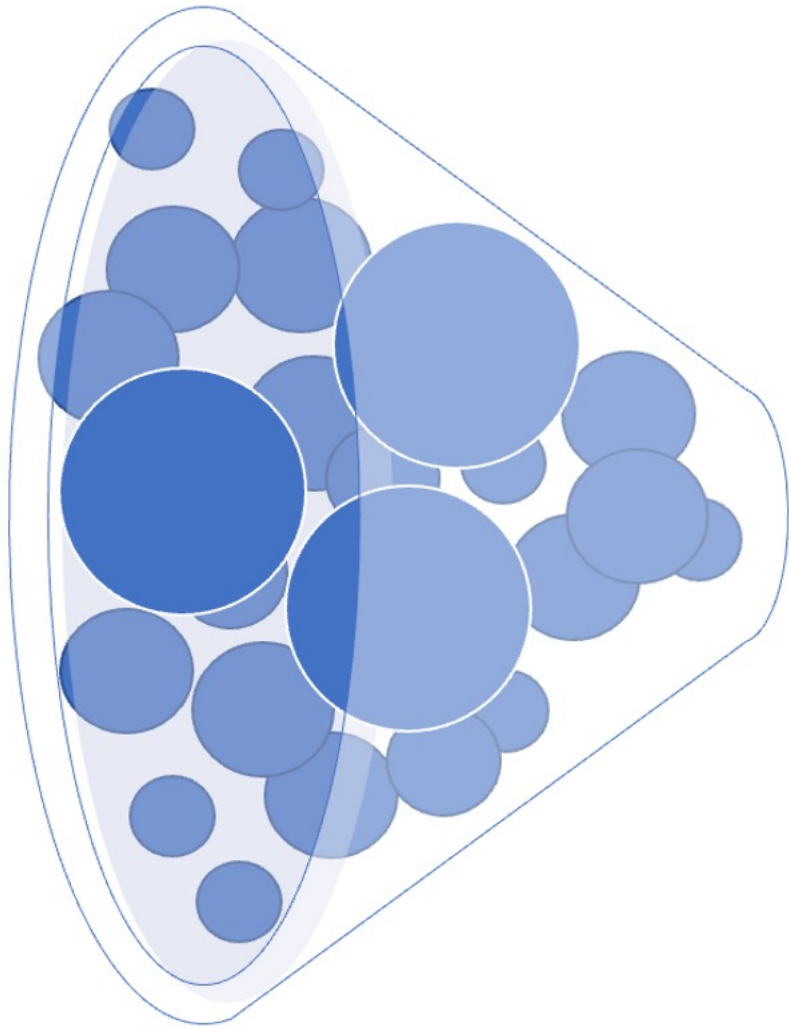
1. Required by Federal or State Law or Regulation

### Level 2 Review - Evaluation Criteria

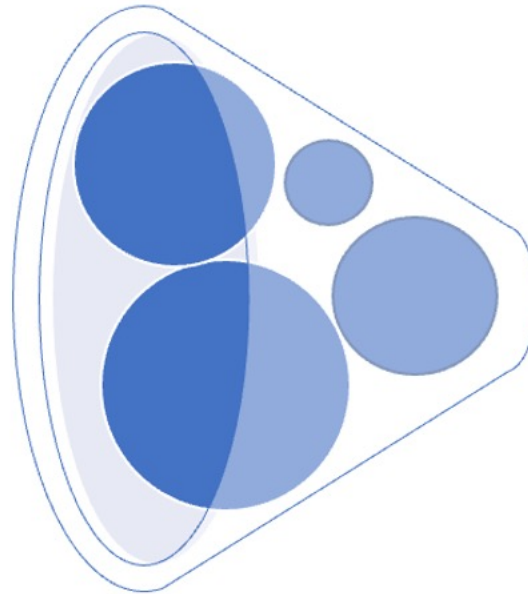
1. Equity - who benefits from the project, is community involved
2. Health & Safety - immediate or long-term safety or health
3. Asset Condition - what is the condition of the building or infrastructure
4. Return on Investment - will it increase tax revenue, reduce costs, etc.
5. Environmental Impact - will it improve air or water quality
6. Efficiency & Effectiveness - is this the best way to solve the problem? Has the agency weighed alternatives? Is this project coordinated with plans or other projects?



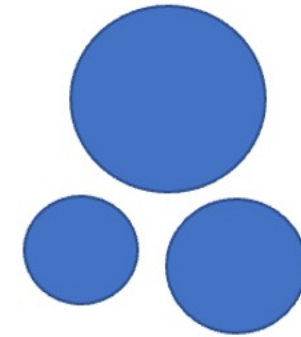
# Process



Potential Projects



Submitted



Recommended



Evaluation criteria will be applied at this phase

## Project Request Limit

- Historically agencies were given a "target range," e.g. an upper and lower limit for funding
- This year, agencies were given an upper limit (request limit), but no lower limit.
- The sum of upper limits exceeds available funding for FY23



## Separate Programs vs. Projects

### New for FY23-28: Separate “programs” and “projects”

- **Programs** = Items of an ongoing nature that are funded each year. Recipients of funds are determined through an open, public application process (e.g. Home Repair Incentives, Façade Improvement Grants, Micro Loan Program) OR through a separate prioritization process within the agency (e.g. resurfacing, sidewalk and alley improvements). HCD, DOT, and BDC were provided with “Program” budgets.
- **Projects** = Physical betterments with a well-defined geography, scope, and construction timeframe.



## More Detailed Project Information

- Agencies were asked to provide:
  - An asset score
  - A description of who benefits from the project
  - A detailed project scope





## Still to Come...

- Recovery Act Investments
- Infrastructure Investment and Jobs Act Funding



## PLANNING & MAYORALTY REQUESTS



## 127- Various Cultural Spaces Capital Support Fund for Cultural Institutions

- Funds awarded to cultural institutions through an open, competitive process (Cultural Spaces Capital Support Fund)
- Commitments total \$2,200,000 for two years
  - FY22: \$1,295,000
  - FY23: \$905,000
- Organizations with commitments for FY22 & 23 (highlighted) include:
  - American Visionary Art Museum
  - Baltimore Center Stage
  - Baltimore Museum of Art
  - Baltimore Museum of Industry
  - Creative Alliance Patterson Theater
  - East Baltimore Historical Library
  - Le Mondo
  - Living Classrooms
  - Maryland Center for History and Culture
  - Maryland Science Center
  - Maryland Zoo in Baltimore
  - National Aquarium
  - Reginald F. Lewis Museum
  - Start Spangled Banner Flag House
  - The Eubie Blake Center
  - The Peale Museum
  - The Strand Theater
  - The Walters Art Museum



## 127-110 Baltimore National Heritage Area FY23 Small Capital Grant Program

- \$100,000 in FY23 for Small Capital Grant Program
- \$100,000 per year in outer years
- Small capital grants (<\$15,000) for capital improvements at sites of historical significance in Baltimore
- Examples include Lovely Lane Church, African American Firefighters Museum, St. Mary's Spiritual Center & Historic Site, and the Pride of Baltimore

