# IMPLEMENTATION STRATEGY

Leveraging Investments in Neighborhood Corridors Strategy (LINCS) is an interagency partnership that was created to help strengthen several major corridors and enhance the aesthetics and economic vitality of some of Baltimore's key gateways. Input from residents and stakeholders as well as city agencies have created the framework for the implementation matrix that follows for the Liberty Heights Avenue (2100 – 5700 blocks) and Garrison Boulevard (2900 – 3400 blocks) corridors. The LINCS implementation matrix identifies the city agency partners for each action item. Those agencies include:

Baltimore City Police Department (BCPD)
Department of Recreation and Parks (BCRP)
Baltimore Development Corporation (BDC)
Baltimore Office of Promotion and the Arts (BOPA)
Department of General Services (DGS)
Department Housing and Community Development (DHCD)
Department of Planning (DOP)
Department of Transportation (DOT)
Department of Public Works (DPW)
Enoch Pratt Free Library (EPFL)
Forestry Division of the Department of Recreation and Parks (Forestry)
Maryland Transit Administration (MTA)
Parking Authority of Baltimore City (PABC)

# LINCS IMPLEMENTATION STRATEGY
# LIBERTY HEIGHTS AVENUE & GARRISON BOULEVARD CORRIDORS

**1 GOAL: Create corridors that are safe and accessible for multiple modes of transit through an improved street design and pedestrian amenities.**

| Objective | Action | Lead + Partners | Time<br>Now | 1-3 yrs | 3-5 yrs | 5+yrs |
|---|---|---|---|---|---|---|
| **1.1 Improve pedestrian safety and access** | Make sure all crosswalks are clearly striped and repaint those that are no longer visible. | **DOT** | | — | | |
| | Identify opportunities to improve pedestrian and vehicular safety at the intersection of Liberty Heights Avenue and Reisterstown Road. | **DOT** | | | — | |
| **1.2 Improve bicycle safety and access** | Identify opportunities for enhanced bike facilities on Liberty Heights Avenue and Garrison Boulevard. | **DOT** | | | — | |
| | Identify locations to add bike share stations such as business districts, the Mondawmin Metro Station, BCCC, and Druid Hill Park. | **DOT** | | — | | |
| | Install secure bicycle parking at key destinations along the corridors. | **DOT** | | — | | |
| **1.3 Enhance the street design and environment** | Investigate the potential to install a dedicated left turn lane and signal on Liberty Heights Avenue for vehicles turning on to Garrison Boulevard. | **DOT** | | | — | |
| | Plant native perennial plants in the medians along Liberty Heights Avenue. | **Forestry**<br>DOT | | — | | |
| | Prune street trees, including the lower portion of trees in the median, to improve visibility for pedestrians and motorists. | **Forestry** | — | | | |
| | Identify opportunities to install stormwater treatment practices on Garrison Boulevard. | **DPW** | | | — | |
| | Improve the visibility of street names by installing overhead large street name signs and cutting back foliage blocking signage. | **DOT**<br>Forestry | | — | | |
| | Improve the coordination of timing for the traffic signals at Garrison Boulevard and Liberty Heights | **DOT** | | — | | |

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| | Avenue to improve vehicular circulation. | | | | | |
| | Complete a traffic calming study on Garrison Boulevard from the 2900 block to the 3300 block and install traffic calming measures accordingly. | **DOT** | — | | | |
| | Repair damaged portions of the street on the 2900 block of Liberty Heights Avenue. | **DOT** | | — | | |
| **1.4 Improve the public transit experience** | Install digital signage at the Mondawmin Metro Station with live tracking of bus and metro routes. | **MTA** | | — | | |
| | Ensure bus schedules are posted at transit stations and bus stops. | **MTA** | | — | | |
| | Enhance the Mondawmin Transit Station with additional lighting, landscaping, and public art. | **MTA**<br>BOPA | | | | — |
| | Ensure that bus drivers always stop for individuals with disabilities that are waiting for the bus. | **MTA** | — | | | |
| | Identify ways to improve customer service and rider satisfaction. | **MTA** | — | | | |

## 2 GOAL: Increase the number of neighborhood serving retail establishments in order to create strong commercial and community nodes.

| Objective | Action | Lead + Partners | Time<br>Now | 1-3 yrs | 3-5 yrs | 5+ yrs |
|---|---|---|---|---|---|---|
| **2.1 Assist and improve the business districts along the corridors** | Utilize commercial incentives available through the Baltimore Development Corporation to attract new small businesses such as sit down restaurants and cafes to the corridors. | **BDC** | ▬ | | | |
| | Proactively market the façade improvement grant to business and property owners along the corridors. | **BDC** | ▬ | | | |
| | Create an inventory of existing businesses as well as vacant commercial units on Liberty Heights Avenue and Garrison Boulevard. | **BDC**<br>DOP | | ▬ | | |
| | Identify available office space that could house a business incubator. | **BDC**<br>DOP | | | ▬ | |
| | Create artistic renderings of the 4 business districts to show what the corridors could look like with physical improvements. | **DOP** | | ▬ | | |
| | Develop a list of commercial expectations and deliver to businesses operating on the corridors. | **Community** | | ▬ | | |
| | Review the Mondawmin Transit Station Urban Renewal Plan, Liberty-Garrison Business Area Urban Renewal Plan, and the Howard Park Business Area Urban Renewal Plan for relevancy and conformity to the new zoning code. | **DOP** | ▬ | | | |
| | Install additional parking meters and upgrade existing parking meters on the 4600 and 4700 blocks of Liberty Heights Avenue. | **PABC** | | ▬ | | |
| | Explore opportunities for additional pedestrian street lights and street trees in the business district on the 2900 block of Garrison Boulevard. | **DOT** | | | | ▬ |

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| **2.2 Proactively address problematic properties** | Pursue receivership for problem properties. | **DHCD** | | — | | |
| | Explore receivership for 3203 Garrison Boulevard and determine if the neighboring church is interested in acquiring the property. | **DHCD**<br>BDC | | | | — |
| | Promote the existing health and wellness establishments operating on the corridors and assist with efforts to expand their services. | **BDC** | — | | | |
| | Partner with the businesses located at the intersection of Liberty Heights Avenue and Garrison Boulevard to identify enhancements that will improve the appearance of that intersection. | **BDC**<br>DOT | | — | | |
| | Assist businesses interested in creating merchants associations on the corridors. | **BDC** | — | | | |
| **2.3 Facilitate major redevelopment projects** | Explore redevelopment opportunities for the former Saint Marks Methodist Episcopal Church located at 3400 Garrison Boulevard. | **BDC**<br>DHCD | | | | — |
| | Pursue redevelopment of the Ambassador Theater and encourage the use of historic tax credits as a potential funding mechanism. | **BDC**<br>DHCD<br>DOP | — | | | |
| | Modernize the Forest Park Branch Library utilizing funds from the Capital Improvement Program. | **DGS**<br>EPFL | | | — | |

## 3 GOAL: Improve the appearance of the corridors utilizing public art installations, increased code enforcement, and enhanced sanitation strategies.

| Objective | Action | Lead + Partners | Time<br>Now | 1-3 yrs | 3-5 yrs | 5+yrs |
|---|---|---|---|---|---|---|
| **3.1 Organize stakeholders and mitigate sanitation concerns** | Identify locations for new street trash cans. | **Community**<br>DPW | | — | | |
| | Contact 311 when street trash cans are full and ensure corner cans are being collected twice per day. | **Community**<br>DPW | — | | | |
| | Ensure weekly mechanical street sweeping occurs on Liberty Heights Avenue and Garrison Boulevard. | **DPW** | — | | | |
| | Organize entire blocks to sign the release waiver for Rat Rubout so they can proactively bait for rats. | **Community**<br>DPW | — | | | |
| | Contact 311 to request that violation notices or citations be issued to property owners (including bank-owned foreclosures) for high grass and litter. | **Community**<br>DHCD | — | | | |
| | Contact 311 to request that enforcement measures be taken for improper trash collection and storage for businesses located on the 2900 block of Garrison Boulevard. | **Community**<br>DHCD | — | | | |
| | Maintain city-owned empty lots and remove litter from prior to mowing. | **DPW** | — | | | |
| | Contact 311 to report unsecured vacant properties and request boarding. | **Community**<br>DPW<br>DHCD | — | | | |
| | Retain designation of Liberty Heights Avenue and Garrison Boulevard as streamlined code enforcement areas. | **DHCD** | | — | | |
| | Request DHCD representation at community association meetings for information about how neighbors can partner with Code Enforcement to address nuisance properties. | **Community**<br>DHCD | | — | | |

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| **3.2 Enhance the corridors with new public art installations and partnerships** | Evaluate the intersection of Garrison Boulevard and Maine Avenue as a potential location for public art. | **BOPA**<br>Community | | — | | |
| | Complete mural projects at visible locations along the corridors. | **BOPA**<br>Community | | | — | |
| | Create a community task force to oversee public art projects. | **Community**<br>BOPA | — | | | |
| | Explore unique art installations at bus stops and bus shelters. | **BOPA**<br>MTA<br>Community | | | — | |
| | Explore opportunities for new interactive touchable public art throughout the corridors developed and fabricated locally. | **BOPA**<br>Community | | — | | |
| | Develop an arts partnership with local school children to create unique anti-littering messaging/signage. | **Community** | | — | | |

## 4 GOAL: Pursue programs and activities that seek to ensure and promote public interest, safety, and well-being through community engagement, agency coordination, and improved community policing efforts.

| Objective | Action | Lead + Partners | Time: Now | 1-3 yrs | 3-5 yrs | 5+yrs |
|---|---|---|---|---|---|---|
| **4.1 Increase police presence in nuisance areas** | Increase police visibility on the 2900 block of Garrison Boulevard, the 3800 block of Liberty Heights Avenue, and the 4700 block of Liberty Heights Avenue. | **BCPD** | — | | | |
| | Institute the "Padlock Law" to shut down nuisance businesses where applicable. | **BCPD**<br>DHCD | | — | | |
| | Explore technological innovations in crime prevention including expanded use of the CitiWatch Community Partnership to deter criminal activity on the corridors. | **BCPD** | | — | | |
| | Assign recently graduated police officers to foot patrol on the commercial corridors. | **BCPD** | — | | | |
| **4.2 Increase collaboration between law enforcement and the community** | Identify opportunities for new neighborhood partnerships such as Citizens on Patrol to increase security along Liberty Heights Avenue and Garrison Boulevard. | **BCPD**<br>Community | | — | | |
| | Improve the line of communication between the community and the District Major. | **Community**<br>BCPD | — | | | |
| **4.3 Assist residents and merchants with proactive measures that improve public safety** | Consider a pilot project to assist businesses with the purchase and installation of security cameras that provide surveillance and promote community safety. | **BDC** | | — | | |
| | Encourage property owners to post their address in the rear of their property. | **Community** | — | | | |
| | Encourage residential and commercial property owners to have properties well-lit in the front and rear of properties at night. | **Community** | — | | | |
| | Call 911 when illegal activity is occurring in/around businesses so that there is a record of negative community impacts. | **Community** | — | | | |

## 5 GOAL: Enhance the public parks along the corridors and improve their connectivity to the surrounding residential and commercial nodes.

| Objective | Action | Lead + Partners | Time: Now | 1-3 yrs | 3-5 yrs | 5+yrs |
|---|---|---|---|---|---|---|
| **5.1 Make strategic improvements to Druid Hill Park** | Identify opportunities to enhance pedestrian connectivity to Druid Hill Park for the neighborhoods that surround it. | **DOT**<br>BCRP<br>DOP | | — | | |
| | Explore the possibility of opening a concession stand in Druid Hill Park. | **BCRP** | | | — | |
| | Request funds through the Capital Improvement Program to upgrade the athletic field adjacent to the Reptile House in Druid Hill Park. | **BCRP** | | — | | |
| | Identify opportunities through the Green Network Plan for improved connectivity between Hanlon Park and Druid Hill Park in order to advance the Parks and People Foundation's "One Park" concept. | **DOP**<br>BCRP<br>DOT | — | | | |
| | Assess the need for additional traffic calming measures to improve pedestrian safety for the streets within Druid Hill Park | **DOT** | | — | | |
| **5.2 Make strategic improvements to Hanlon Park** | Create safe, accessible, inclusive and inviting entrances to Hanlon Park that include attractive and visible park signage. | **BCRP** | | — | | |
| | Form a Friends of Hanlon Park organization to mobilize the park's stewards and enthusiasts. | **Community** | — | | | |
| | Create additional vehicle parking for park visitors. | **BCRP** | | | | — |
| | Complete the renovations to the lower playground along Gwynns Falls Parkway. | **BCRP** | — | | | |
| | Renovate the upper portion of the park along Liberty Heights Avenue to include a playground, pavilion, comfort station, fitness equipment, multi-purpose athletic field with lights, pathways, seating, and an amphitheater. | **BCRP** | | | | — |

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| | Identify opportunities for additional public art, street furniture, and aesthetic enhancements such as walk over recessed lighting in walking paths. | **Community**<br>BCRP | | | — | |
| | Identify opportunities to improve public safety in Hanlon Park. | **BCPD**<br>BCRP | | — | | |
| | Make sure there is adequate year-round park programming in Hanlon Park. | **BCRP**<br>Community | — | | | |
| | Renovate the existing basketball court south of Lake Ashburton. | **BCRP** | | | | — |